

#### Center for Accelerating Innovation













# Introduction to Transportation Utility Fees

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- Overview of TUFs
- Establishing a TUFs Program
- Application of TUFs
- Calculating TUFs
- Administering TUFs
- 6 Legal and Regulatory Issues
- TUFs and Financing
- TUFs in Use



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### Overview: What are TUFs?





**Building Occupants** 





**Transportation Utility Fees (TUFs)** 

Municipal Government

...periodic fees paid by property owner/building occupant to municipality based on use of local transportation system

TUFs are also called:

Transportation
Maintenance
Fees

Street Maintenance Fees

**Road Use Fees** 

Pavement Maintenance Utility Fees Street
Restoration &
Maintenance
Fees

Street Utility Fees

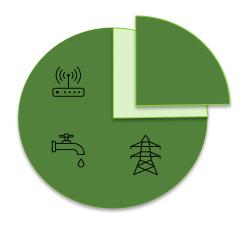


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# Overview: Concept behind TUFs



#### Transportation as a utility



...transportation system treated like a public utility

#### Pay by use









...use defined as generation of trips, estimated by ITE Trip Generation Manual ...fees based on estimated # of trips generated

by different land uses

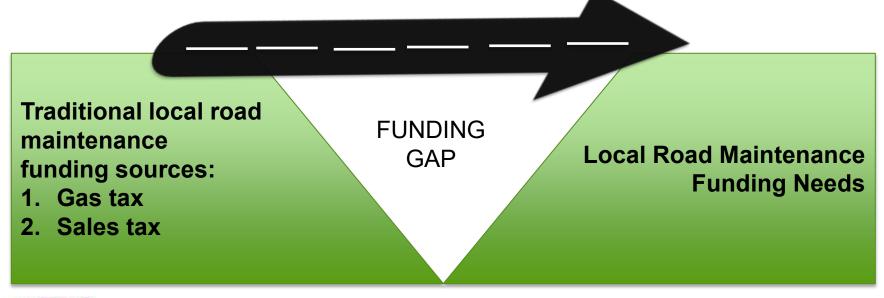


# Overview: Why use TUFs?



#### **Closing the Funding Gap**

Traditional funding sources insufficient to meet local road maintenance funding needs





### Overview: Why use TUFs?



#### Efficiency, equity, and stakeholder benefits



#### **Economic Efficiency**

- Better link use and payment
- Efficient ways of collecting payment (utility bill)



#### Equitable

- Those who benefit pay
- Exemptions (low income, nonusers)



#### Stakeholder Benefits

 Transparency in how TUFs monies are spent builds trust



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- DETERMINING MUNICIPALITY OBJECTIVES
- DETERMINING COST & BUDGET
- 3 SETTING RATES
  - INFORMING THE PUBLIC
- ADOPTING ORDINANCE & NOTIFYING PUBLIC





# 1 DETERMINING MUNICIPALITY OBJECTIVES

- What does the municipality want to fund with TUFs program? Is a certain PCI targeted?
   Will it go one street at a time? Or one neighborhood at a time?
- Is coordination required with other utilities? Will coordination with other utilities change program?

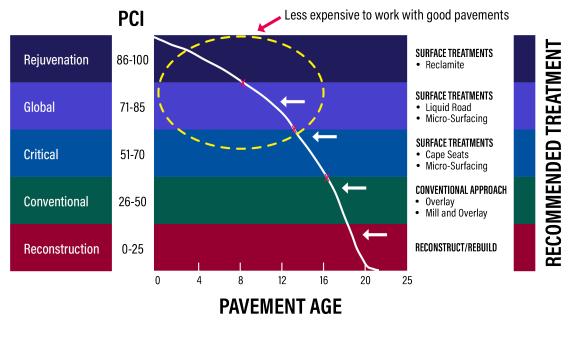
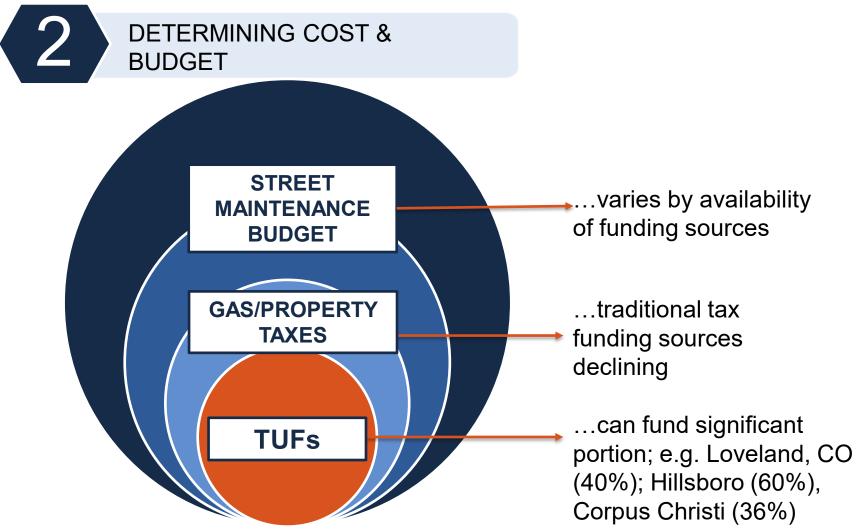


Figure: Pavement Deterioration Curve Example, Killeen, TX TUFs Presentation











#### **SETTING RATES**

Study whether/how to implement TUFs



- Municipal staff
- Legislature
- Ad hoc citizens group

#### Ad-hoc Committee on Transportation Finance Hillsboro, OR



- Gradually eliminate maintenance backlog
- Revenue 52/48 split between that raise from residential and commercial...
- Allocating cost by residential category (by type) and commercial category (land-use)
- [...]







#### INFORMING THE PUBLIC



Presentations by ad-hoc committee members, e.g. Killeen, TX



Informational materials summarizing TUFs program



Websites with study reports, e.g. Hillsboro, OR



Legislative processes, requiring hearings, e.g. Loveland, CO







# ADOPTING ORDINANCE & NOTIFYING PUBLIC



**TUF Ordinance\*** 

#### To incl, e.g.:

- Program purpose
- TUF uses
- Program Management
- Collection process

\*can change after adoption



Explain Program to Public

#### e.g.:

- On utility bill
- Mail informational materials
- Establish business leader's group
- Social media
- Phone hotline



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# **Application of TUFs**



TUFs are primarily used for the maintenance of local transportation facilities.



Street Maintenance and Pavement Preservation



Other Street Infrastructure



Sidewalks and Bike Paths



Landscaping



Correcting Street
Deficiency



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- 1 IDENTIFYING PROPERTIES
- USING ITE MANUAL
- CALCULATION APPROACH
- IDENTIFY WHO PAYS







#### **IDENTIFYING PROPERTIES**

- ✓ Does property create transportation demand? Then pay TUF
- ✓ Categorize properties two common categories:









2

**USING ITE MANUAL** 

ITE
Manual to
estimate

✓ TUFs charge for costs imposed on road sys by property owner

How to estimate?

✓ Costs can be measured by avg weekday traffic/number of trips properties generate

ITE Manual

Shortcomings of ITE Manual

Reports averages

Motor vehicle focus

Suburban Orientation

Time to capture new property use







#### **CALCULATION APPROACH**

STANDARD APPROACH Municipal Properties x trips per property = Total Municipal Trips

 $\frac{Street\ Maintenance\ Budget\ Covered\ by\ TUF}{Total\ Municipal\ Trips} = TUF\ per\ trip$ 

ALTERNATIVE APPROACH



Parking (Tigard)



One fee per residential unit/equivalent



Flat fee on all utility bills





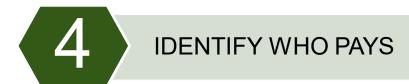


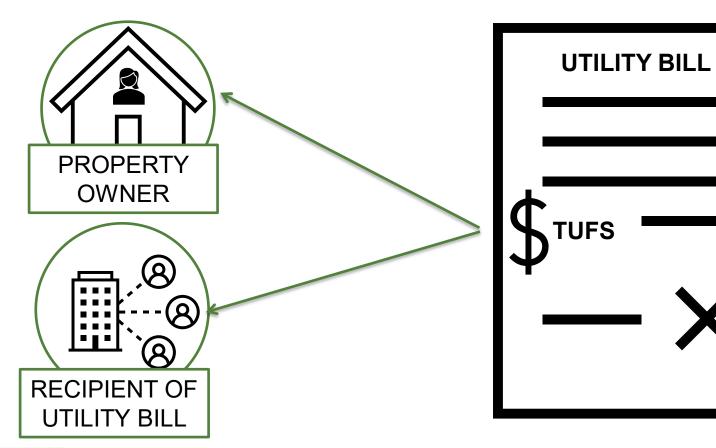
#### **CALCULATION APPROACH**

#### **Example: Loveland, CO Street Maintenance Fee Calculations**

Property Category	Daily Trips	Basis of Measurement	# of Units	Total Daily Trips		Total Annual Trips	Monthly Fee	Annual Revenue	
Residential	10	per dwelling unit	20,000	200,00	0	73,000,000	\$1.25	\$300,675	
Industrial	76	per acre	330	25,156	ò	9,181,904	\$9.55	\$37,819	
High Traffic Retail	1,634	per acre	48	78,408		28,618,920	\$204.65	\$117,876	
Retail	272	per acre	300	81,675	5	29,811,375	\$34.11	\$122,788	
Retail Misc.	174	per acre	48	8,352		3,048,480	\$21.80	\$12,556	
Office/Instit.	183	per acre	830	151,85	0	<u>55,425,308</u>	\$22.92	<u>\$228,287</u>	
Total					199,085,987			\$820,000	
		Target Revenue	\$820,000						
	Cost p	er Daily Trip	\$0.0041	Ma	City of Loveland, "Resolution adopting a new schedule of Street Maintenance Fees pursuant to section 16.42.040 of the Loveland Municipal Code," September 18, 2001.				









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- Anticipating Start-up Costs
  - Managing TUFs Monies in Separate Account
    - 3 Enforcing TUFs Payments
      - 4 Managing Exemptions
      - 5 Allowing Waivers and Hardship Discounts
    - 6 Providing for Appeal
  - 7 Reporting Results to Public
- 8 Adjusting for Inflation







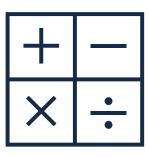
#### **Anticipating Start-up Costs**



**Preparing/Updating studies** 



Surveying/classifying properties



**Setting fees** 



**Staff time (present/implement)** 



**Development of info materials** 





### 2 Managing TUFs Monies in Separate Account

 Per state or local law, TUFs receipts deposited into accounts separate from general fund



- 3 Enforcing TUFs Payments
  - Enforcement terms similar to other utilities
  - E.g. Loveland, CO



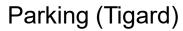
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#### **Managing Exemptions**

...exemptions granted are primarily for:







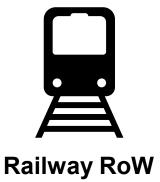




**Public Schools** 



Vacant Properties





**Park Spaces** 





### **Managing Exemptions**

#### ...Examples

City	Exemptions
Lake Oswego, OR	<ul> <li>City-owned parking lots and TriMet (rail transit) parking lots</li> <li>Publicly-owned parkland, open spaces, greenways</li> <li>Areas encompassed by railroad ROW, except for developed RR property;</li> <li>Vacant property</li> </ul>
Hillsboro, OR	<ul><li>City and TriMet parking lots</li><li>Developed parks assessed</li><li>Farming property</li><li>Railroad ROW</li></ul>







#### **Allowing Waivers and Hardship Discounts**

# ...waivers/discounts typically granted for:



Income below threshold







Do not own vehicle

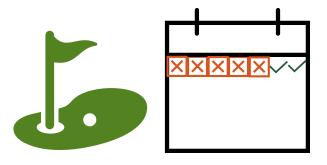
#### ...examples from OR and TX

Municipality	Waiver or Discount
L. Oswego,	City Manager authorized to waive/
OR	decrease fees based upon an unusual
	circumstance or event
C. Christi, TX	50% reduction for low-income residents
Austin, TX	Exempt if owner: does not regularly use
	car; if owner 65+ years
Hillsboro,	30% discount for users with an annual
OR	transit pass; 30% discount for users
	with no vehicle
Phoenix, OR	Low-income elderly persons can apply
	if they receive discounts for water;
	Exempts parties without a motor
	vehicle









A Lake Oswego golf course with predominantly weekend traffic was ascribed a TUF that assumed traffic on weekdays too – they appealed for a different classification.

Municipality	Appeals Process				
Austin, TX	<ul> <li>Owner may appeal and receive a hearing</li> <li>Can conduct own traffic study at owner's expense and if traffic lower than category, then fee is adjusted prospectively</li> </ul>				
Oregon City, OR	<ul> <li>Appeal is possible for commercial but not residential property</li> </ul>				
Hillsboro, OR	<ul> <li>Owner can appeal TUFs for among other reasons complications related to mixed use properties</li> </ul>				
Phoenix, OR	<ul> <li>Appeal can be made to city council</li> <li>Appeal can be made for seasonable factors</li> <li>Non-residential property owners may request to carry out their own traffic study</li> <li>Non-residential property owner may petition the city council</li> </ul>				













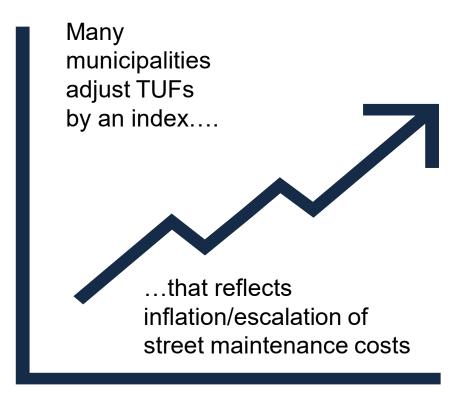


Killeen, TX produced an educational YouTube video describing need for street maintenance and funding (<a href="https://youtu.be/yA4qH2WFpN4">https://youtu.be/yA4qH2WFpN4</a>)





# 8 Adjusting for Inflation



# For those indexing:

- use index source
- parameters for adjustment (e.g. not less than 2%, no more than 7%)

Some like
Hillsboro increase
based on need not
index



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# Legal and Regulatory Issues



- Is there legal basis to establish TUF?
  - Is it "Home Rule" State?
     Meaning State has autonomy impose TUFs
  - Is it "Dillon's Rule"
     State? Meaning power are limited to what is in State law.

Ensuring Appropriate Legal Authority



- Check State Supreme Court Case Law for understanding of common challenges
- 4 State Supreme Courts have ruled on municipal TUFs programs

Considering Legal Challenges





# Legal and Regulatory Issues: State Supreme Court TUFs Decisions



Case/State	Takeaway	TUF Upheld
Brewster v. City of Pocatello, 1988	<ul> <li>Court holds revenue to be collected has no relationship to regulation of travel over streets, but to generate street maintenance funds.</li> <li>The fee is in reality a tax.</li> </ul>	X
Bloom v. City of Fort Collins, CO 1989	<ul> <li>TUFs is a service fee and not a property tax.</li> <li>Provision allowing "transfer" of TUFs monies to general fund may transform special fee into an "impermissible" tax. That negated Fort Collins' law, but not TUFs per se.</li> </ul>	<b>\</b>
State v. City of Port Orange, 1994	<ul> <li>TUFs converts city's roads into a toll road system with only property owners having to pay the tolls.</li> <li>Court does not find statutory or constitutional authority for such tolls.</li> </ul>	X
Covell v. City of Seattle, 1995	<ul> <li>TUFs varied by property value: \$60K single-family house paid less than a \$2.4M mansion even with same trip impact.</li> <li>Court found it difficult to determine link between services rendered and TUFs intended to regulate street traffic.</li> </ul>	X



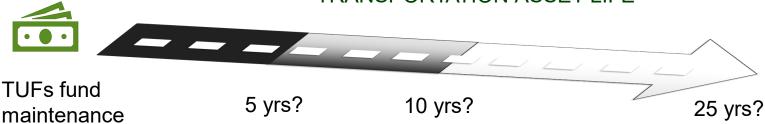
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### **TUFs and Financing**



# UNCERTAIN EXTENSION OF TRANSPORTATION ASSET LIFE



- Most TUFs fund on pay-go basis
- Raising (long term) finance difficult for a TUFs program it's hard to raise long term financing for assets with uncertain lifespans
- Short-term financing may be possible. Possible to talk to lenders, e.g. investment banks, commercial banks, TIFIA, RRIF programs



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### TUFs in Use: Corpus Christi, Texas



#### **Street Maintenance Fee**

- Est 2013, for 10 years
- Revenues funded "Street Preventative Maintenance Program"
- Targets roads in "good" or "fair" condition
- In FY19-20 Funds contributed 36% of total street maintenance budget
- Low-income waivers, appeals process

			Classification of Streets							
	PCI Range	PCI Condition	Principal Arterial	Major Arterial	Minor Arterial	Collector	Local Residential	Total	Percent of Network	Percent Condition
	91-100	Excellent	11.83	9.41	6.58	24.42	85.59	137.83	11.53	
	81-90	Very Good	15.70	9.28	3.04	51.83	142.40	222.25	18.60	
Γ	61-80	Good	25.89	25.64	2.92	37.52	98.96	190.93	15.98	
L	41-60	Fair	11.30	18.70	4.65	24.30	141.81	200.76	16.80	
	21-40	Poor	8.65	8.48	0.13	26.45	175.84	219.55	18.37	
	0-20	Failed	1.47	0.70	0.41	25.12	195.61	223.31	18.69	
			74.84	72.21	17.73	189.64	840.21	1,194.63	100%	



# TUFs in Use: Hillsboro, Oregon



#### **Transportation Utility Fee**

- ✓ Est 2008
- ✓ Monthly user charge for residential/non-residential
- ✓ Revenues for "pavement management system" and "Bicycle and Pedestrian Capital Improvement Program"
- ✓ Since 2018 TUFs revenues between 25-27% of transportation related revenues

#### Pavement Improvements, Hillsboro



Source: Hillsboro-Oregon.gov TUFs website

