

Responsibility	Primary	Backup	CC for Info.
402 Program	Ratke	Morris	Director
511 Nationwide Traveler Information	Olson		Director
A			
Accelerated Bridge Construction (ABC)	Garcia	Smyth	Director
Access Control/Access Management	Johnson	Punske	
Adaptive Signal Control	Olson		Director
Administrative Record	Bruechert	Wood	
Advanced Construction	Granberg	Brock	Director
Advanced Traffic Management	Olson		Director
Air Quality - NEPA Analysis	Bruechert	Wood	
Air Quality Programs - Conformity Determinations, Project Conformity	Campos	Bales G.	
Air Quality Programs - Planning Conformity Determinations	Campos	Bales G.	
Airspace Agreements			
Alternative Contracting (CMGC, P3, ATC, DB/DBFM)	District Engineers		Bindu Johnson
American Recovery & Reinvestment Act (ARRA)	Jackson	Decampo	Punske
Americans With Disabilities Act (ADA) -Design & Policy	Punske	DeCampo	Arrington
Appalachian Development Highway Program	Campos	Bales G.	
Asset Management	Travis		Director
Audit Coordination/Liaison	Granberg	Brock	Director
Awards	ADA	DA	
Awards – Environmental	Bruechert	Wood	
Awards – Excellence in Design	Punske/Deocampo		ADA
Awards – ROW	Bayer	Currier Chrisy	
Awards – Transportation Planning Excellence	Campos	Bales G.	
B			
Bicycle and Pedestrian Coordinator	Campos	Bales G.	
Bicycle/Pedestrian Facility Design			
Border Waits	Jasenovec		Director
Breakaway Devices	Morris	Ratke	Director
Bridge Construction	Garcia	Smyth	Director
Bridge Design	Garcia	Smyth	Director
Bridge Inspection	Garcia	Smyth	Director
Bridge Program Management	Garcia	Smyth	Director
Briefings	Hoehne	Goodacre	Director
Business Cards	Sandoval	Hoehne	
Buy America	Johnson	Kaisershot	
C			
Census	Campos	Bales G.	
Certified Public Road Mileage	Campos	Bales G.	
Civil Rights - On the Job Training (OJT) Program, Title VI and VII, DBE, EJ	Arrington		
Clean Water Act	Bruechert	Wood	
Climate Change	Campos	Bales G.	
Compliance Assessment Program (CAP)	Punske/Deocampo	Johnson	DA/ADA
Conference Room Management	Callahan	Hoehne	
Congestion Initiatives	Olson	Campos/Bales G.	Director
Congestion Management	Olson	Campos/Bales G.	Director
Congestion Mitigation and Air Quality (CMAQ)	Campos	Bales G.	
Congressional Correspondence	Callahan	Goodacre	Director
Congressional Discretionary Projects (Earmarks)	Bales J.	Director	Director
Construction	Punske	Decampo	
Construction Career Days	Arrington		Punske

Construction related aspects of DBE	Arrington	Johnson	Punske/Deocampo
Consultant Selection Procedures	Johnson	Punske	
Continuity of Operations Plan (COOP) (Emergency Preparedness)	Currier Clint	Twehues	DA/ADA
Contract Administration	Johnson	Punske	
Correspondence (DA & ADA)	Callahan	Hoehne	
Correspondence (Typing Folder)	Callahan	Hoehne	
Correspondence Tracking System (CTS)	Callahan	Hoehne	
Corridor Preservation	Bayer	Currier Chrisy	
Crash Data Collection & Analysis	Ratke	Morris	Director
Current Bill (RASPS)	Bales J.	Brock	Director
D			
Delegation of Authority	DA/ADA	DA/ADA	Director
DELPHI – Federal-aid	Bowman	Bales J.	Director
DELPHI - GOE	Goodacre/Bowman	Bales J.	Director
Design (General)	Johnson	Greg Punske	
Design Exceptions	Johnson	David Morris	
Disadvantaged Business Enterprises (DBE) Program	Arrington		ADA
E			
Economy (Economic Impacts)	Campos	Bales G.	
Emergency Relief Program (ER)	Johnson		
Emergency Response	Johnson		
Employee Assistance Program (EAP)	Goodacre	DA/ADA	
Employee Handbook (Standard Operating Procedures)	Goodacre		
E-NEPA	Bruechert	Wood	
Environmental Documents Development	Bruechert	Wood	
Environmental Justice	Bruechert	Wood	
Environmental Outreach/Training	Bruechert	Wood	
Environmental Resource Agency Coordination	Bruechert	Wood	
Environmental Streamlining	Bruechert	Wood	
Equal Employment Opportunity (EEO) Program (External)	Arrington	DA/ADA	
Equipment (Office Assistance & Maintenance)	Sandoval	Goodacre	
Equipment Maintenance (Office)	Sandoval	Goodacre	
Erosion Control	Bruechert	Wood	
Every Day Counts (EDC)	Punske	DA/ADA	
Excess Equipment	Christian	Goodacre	
F			
Farmlands	Bruechert	Wood	
Fatality Rates	Ratke	Morris	Director
Federal Emergency Management Agency (FEMA) ESF1	Spohrer	Rumancik	DA/ADA
Federal Land Access Program	Campos	Bales G.	
Federal Managers Financial Integrity Act (FMFIA)	Bales J.	Director	Director
Federal-aid Funding Apportionments, Allocations and Reporting	Bales J.	Director	Director
Federal-Aid Program Oversight - General	DA/ADA		
Ferry Boat Program	Campos	Bales G.	
FHWA News Clips	Callahan	Hoehne	
Financial Integrity Review and Evaluation (FIRE)	Bales J.	Director	Director
Fiscal Management Information System (FMIS)	Granberg	Bales J.	Director
Floodplains	Bruechert	Wood	
FMCSA Coordination - Safety	Ratke	Morris	Director
Focused Safety Programs	Morris	Ratke	Director
FOIS (State Brief Update)	DA/ADA	Goodacre	
Forest Highway Program	Campos	Bales G.	

Freedom of Information Act (FOIA)	Goodacre	Dunn	
Freight Advisory Council (FAC)	Jasenovec	Bales G.	Director
Freight and International Border	Jasenovec	Bales G.	Director
Freight Assessment	Jasenovec		Director
Freight Border Master Plans	Jasenovec	Bales G.	Director
Freight Management, Operations, and Congestion	Jasenovec	Bales G.	Director
Freight Ports of Entry	Jasenovec	Bales G.	Director
Freight Provisions	Jasenovec		Director
Freight Shuttle	Jasenovec		Director
International Border Coordination	Jasenovec		Director
Regional Freight Advisory Council (R-FAC)	Jasenovec		Director
Freight Planning	Campos	Bales G.	
FTA Flex Funds	Campos	Bales G.	
Fuel Tax Evasion	Fauver		Jack Bales
Functional Classification	Campos	Bales G.	
Funds Transfers	Brock	Bales G.	
G			
GARVEE Bond Program	Granberg	Bales J.	Director
General Files (Maintain, Purge and send to Record Center)	Hoehne	Callahan	
General Materials Requirements	Travis		Director
General Operating Expenses (GOE) - Budget	Bowman/Goodacre	Bales J.	
Geographic Information System (GIS)	Campos	Bales G.	
Geometric Design	Johnson	Greg Punske	
Geotechnical Engineering	Garcia	Smyth	Director
GOE - Authorized Requisitioner (Approving Official)	Bales J.	Director	
GOE - Funds Control Officer (Certify Funds)	Bowman	Bales J.	
GOE - Procurement Officer (Office Supplies)	Sandoval	Christian	
GOE - Purchase Card/Convenience Check Approver	Sandoval	Christian	
GOE - Purchase Order (PRISM) – Approver	Bales J.	ADA	
GOE - Reconciliations	Bowman	Bales J.	
GOV Maintenance	Sandoval	Goodacre	
GOVTRIP/Travel Coordinator	Bowman	Bales J.	
GSA Coordination	Goodacre	Christian	
H			
Hardship and Protective Buying	Bayer	Currier Chrisy	
Hazardous Materials	Bruechert	Wood	
Heavy Vehicle Use Tax	Campos	Bales G.	
High Hazard Locations	Morris	Ratke	Director
High Occupancy Vehicles (HOV) Lanes	Olson		Director
High Performance Bridge Materials	Garcia	Smyth	Director
High Risk Rural Roads	Morris	Ratke	Director
Highway & Rest Area Sponsorships	Bayer	Currier, Crisy	
Highway Beautification (Outdoor Advertising and Junkyard)	Bayer	Currier Chrisy	
Highway Bridge Replacement and Rehabilitation Program (HBRRP)	Garcia	Smyth	Director
Highway Performance Management System (HPMS)	Campos	Bales G.	
Highway Safety Improvement Program (HSIP)	Ratke	Morris	Director
Highway Statistics Reports (500-Series Reports)			
<ul style="list-style-type: none"> • Highway finance • Licensed drivers • Registered motor vehicles • Monthly and Annual Motor Fuel • Toll facilities (semiannual survey of private and public facilities) 	Campos	Bales G.	
Highways for Life	Travis		Director

Historic and Archaeological	Bruechert	Wood	
Historically Black Colleges and Universities (HBCU)	Arrington		
Hydraulics	Garcia	Smyth	Director
<i>I</i>			
Inactive Funds/Project	Brock	Bales J.	Director
Incident Management	Johnson	Olson	
Indefinite Delivery/Indefinite Quantity (IDIQ)	Goodacre	Director	
Independent Assurance (IA)	Travis		Director
Indirect and Overhead Cost Plans/Rates	Granberg	Bales J.	Director
Information Technology	Falgout		
Innovative Finance/TEO-45	Granberg	Bales J.	Director
Integrated Environmental Approach	Bruechert	Wood	
Integrated National Planning and Updating Tool (INPUT)	Currier Clint	Twehues	
Internal Environmental Procedures	Bruechert	Wood	
Inventory	Christian	Goodacre	
Inventory Certification	Goodacre	Bales J.	
Invitational Travel	Bowman	Bales J.	
ITS (Intelligent Transportation Systems) and Foundation for Operations	Olson		Director
<i>J</i>			
Junkyard Control	Bayer	Currier Chrisy	
Joint Working Committee (JWC) (Freight)	Jasenovec		Director
<i>K</i>			
<i>L</i>			
Labor Compliance	Johnson		
Land Use (as relates to NEPA)	Bruechert	Wood	
Life Cycle Costs	Travis		Director
Livability/Sustainability	Campos	Bales G.	
Local Pavement Program	Travis		Director
Local Program Management (Policies, Procedures, Oversight)	Rumancik		Director
Local Programs Coordinator	Rumancik		Director
Local Transportation Assistance Program (LTAP)	Fauver		Director
Long Term Pavement Performance (LTPP)	Travis		Director
<i>M</i>			
Mail (US, FedEx, State) Date Stamping/Distribution, Postage	Callahan	Hoehne	
Major Projects	Mott		
Major Projects – Cost Estimate Review	Mott		
Major Projects – Financial Plans/FMP Updates	Mott		
Major Projects – Project Management Plans/PMP Updates	Mott		
Managed Lanes	Olson		Director
Manual for Assessing Safety Hardware (MASH)	Morris	Ratke	Director
Materials	Travis		Director
Merger NEPA/404	Bruechert	Wood	
Metropolitan Planning Products	Campos	Bales G.	
Mitigation - Environmental	Bruechert	Wood	
Mobile Source Air Toxins (MSATS)	Campos	Bales G.	
Monthly and Annual Traffic Data (TMS)	Campos	Bales G.	
Multimodal Long Range Transportation Plan	Campos	Bales G.	
MUTCD General	Olson	Ratke/Morris	Director
MUTCD Legislative Issues	Olson	Ratke/Morris	Director
<i>N</i>			
National Bridge Inspection Standards (NBIS)	Garcia	Smyth	Director
National Cooperative Highway Research Program	Campos	Bales G.	

National Highway System (NHS) and Intermodal Connectors	Campos	Bales G.	
National Truck Network	Campos	Bales G.	
NCHRP 350	Ratke	Morris	Director
Negotiated Environmental Time Frames	Bruechert	Wood	
NEPA – non-oversight projects	Bruechert	Wood	
NEPA – oversight projects	Bruechert	Wood	
NEPA -Locally Administered Projects (Oversight)	Bruechert	Wood	
NEPA Program (CE, EA, FONSI, EIS)	Bruechert	Wood	
New Employee Processing/New Hire Liaison	Goodacre	Sandoval	
NHI Training Coordinator	Sandoval	Goodacre	
Noise	Bruechert	Wood	Punske/Deocampo
O			
Official Mailbox	Hoehne	Callahan	DA/ADA
OSHA Safety Officer	Goodacre	Christian	
Outdoor Advertising	Bayer	Currier Chrisy	
P			
Pavement Construction	Travis		Director
Pavement Management System and Preservation	Travis		Director
Pavement Structural Design and Management	Travis		Director
Pedestrian Safety	Morris	Ratke	Director
Peer Award	DA/ADA	DA/ADA	
Performance Management	Currier Clint	Twehues	DA/ADA
Performance Measures (including Dashboards)	Currier Clint	Twehues	DA/ADA
Performance Plan Database	Currier Clint	Twehues	DA/ADA
Permitting (404, 401, USCG, NPDS, etc.)	Bruechert	Wood	
Personnel Documents	Goodacre	Director	
Phone System - Incoming Calls	Callahan	Hoehne	
Phone System - Maintenance	Falgout	Help Desk	
PIV Cards	Sandoval	Goodacre	
Planning - Outreach	Campos	Bales G.	
PM 2.5 Project	Campos	Bales G.	
PM 2.5 Regional	Campos	Bales G.	
Pooled Fund Program	Campos	Bales G.	
Preventive Maintenance	Travis		Director
Process Review & Risk Register Tracker	Currier Clint	Twehues	
Program Assessments	Currier Clint	Twehues	DA/ADA
Programmatic Agreements - Development	Bruechert	Wood	
Project Level Conformity	Campos	Bales G.	
Project of Coporate Interest (PoCI)	Punske/Deocampo	Johnson	
Project of Division Interest (PoDI)	Punske/Deocampo	Johnson	
Property Custodian (Maintain Property Records)	Christian	Goodacre	
Public Interest Findings/Certifications	Johnson		
Purpose and Need - Env. Docs	Bruechert	Wood	
Public Involvement - Planning Issues	Campos	Bales G.	
Purchase Card/Convenience Check Purchases Transactions Approvals (US Bank)	Sandoval	Goodacre	
Purchase Card/Convenience Check Purchases/ Reconciliations	Bowman	Goodacre	
Public Involvement - Env. Documents	Bruechert	Wood	0
Q			
Quality Assurance/Quality Control (QA/QC) – Materials	Travis		Director
Quick Clear	Olson		Director
R			
Rail-Highway Grade Crossing	Morris	Ratke	Director

Recruiting	Ham	Paulk	DA/ADA
Reevaluation of NEPA Documents	Bruechert	Wood	
Regional Incident Management Teams	Olson		
Regional ITS Architectures	Olson		
Research	Campos	Bales G.	
Rest Areas and Welcome Centers	Bayer	Currier Chrisy	
Retaining Wall Policies and Procedures	Garcia	Smyth	
Ridesharing	Campos	Bales G.	
Right-of-Way (Appraisals, Acquisition, Disposal, Excess Land, Federal Land Transfers, Relocation Assistance)	Bayer	Currier Chrisy	
Risk Assessment	Currier Clint	Twehues	DA/ADA
Risk Based Stewardship and Oversight Strategies	Punske/Deocampo	Johnson	DA/ADA
Road Safety Audits	Ratke	Morris	Director
Rural Planning	Campos	Bales G.	
S			
Safe Routes to School	Morris	Ratke	Director
Safety -Outreach, Airbags, Assessment, Work Zone, Child Safety Seats, Guardrail, School Bus, Seatbelts	Morris	Ratke	Director
Safety Performance Measures	Ratke	Morris	Director
Safety Standards	Ratke	Morris	Director
Satellite Phone Operation and Maintenance	Currier Clint	Twehues	
Scenic Byways Coordinator	Campos	Bales G.	
Scour (Bridge)	Garcia	Smyth	
Section 106 Historic Preservation	Bruechert	Wood	
Section 4(f) and Section 6(f)	Bruechert	Wood	
Seismic (Bridge)	Garcia	Smyth	
SEP-15	ADA		
SharePoint	Currier Clint	Twehues	
Strategic Highway Research Program (SHRP) – Safety	Ratke	Morris	Director
Sign Supports – Breakaway	Morris	Ratke	Director
Sign Supports - Overhead, Cantilever, Bridge-Mounted	Garcia	Smyth	Director
Single Audit (OMB Circular A-133)	Granberg	Brock	Director
Social Impacts	Bruechert	Wood	
Specifications	Johnson		
Standard Drawings	Johnson	Punske/Deocampo	
Standard Highway Signs	Olson		Director
State Infrastructure Bank (SIB)	Granberg	Bales J.	Director
Statewide Incident Management	Olson		Director
Statewide Planning Findings	Campos	Bales G.	
Statewide Planning Work Program (SPR) Part 1	Campos	Bales G.	
Statewide Planning Work Program (SPR) Part 2	Campos	Bales G.	
Statewide Transportation Improvement Program (STIP) - Amendments/Approvals	Campos	Bales G.	
Stewardship & Oversight Agreement	DA/ADA	Twehues	
Strategic Highway Network (STRAHNET)	Campos	Bales G.	
Strategic Highway Research Program (SHRP) – General	Campos	Bales G.	
Strategic Highway Safety Plan (SHSP)	Ratke	Morris	Director
Strategic Implementation Plan (SIP)	Currier Clint	Twehues	DA/ADA
Statutory Safety Programs	Ratke	Morris	Director
Structures - Bridges, Culverts, Retaining Walls, Tunnels	Garcia	Smyth	Director
Summer Transportation Institute (STI)	Arrington		
Supplemental Specifications and Proposal Notes	Johnson		
Suspense List Tracking	Hoehne	Callahan	
T			
Technology and Deployment Funds (T2)	Fauver	Campo	

Threatened or Endangered Species	Bruechert	Wood	
TIFIA	Bales J.	Director	District Engineers
Time and Attendance (T&A)	Hoehne	Callahan	
TIMS	Olson		Director
Toll Agreements	Granberg	Bales J.	Director
Toll Revenue Credit	Granberg	Bales J.	Director
Traffic Engineering	Olson		Director
Traffic Management	Olson		Director
Traffic Operations	Olson		Director
Traffic and Revenue Reports for the Special Project Sys.	District Engineers	Punske/Deocampo	
Training Systems Coordinator - NHI, TMS	Sandoval	Goodacre	
Transit	Campos	Bales G.	
Transit Benefit Coordinator	Sandoval	Callahan	
Transportation Alternatives Program, Recreational Trails/Greenways, Transportation Enhancements, TCSP	Campos	Bales G.	
Transportation Improvement Program (TIP)	Campos	Bales G.	
Transportation Planning Reports	Campos	Bales G.	
Transportation Security	Campos	Bales G.	
Tribal Governments/ Intergovernmental Coordination	Maley		
Truck Parking	Jasenovec	Bales G.	Director
Truck Permitting - Oversize/Overweight	Campos	Bales G.	
Truck Size and Weights	Campos	Bales G.	
U			
Unified Work Programs (by MPO Area)	Campos	Bales G.	
Unit Performance Plan	Currier Clint	Twehues	DA/ADA
Urban Area Boundaries (by MPO Area)	Campos	Bales G.	
User Profile and Access Control Systems (UPACS)	Christian	Goodacre	
Utilities	Kaisershot		Director
V			
Value Engineering	Travis		Director
Vehicle Travel Information System (VTRIS)	Olson		Director
Visitor Assistance (Parking Validation)	Callahan	Hoehne	
W			
Water Quality	Bruechert	Wood	
Website	Christian	Goodacre	
Web Certification	Steve Christian	Robert Goodacre	
Weekly Report	Callahan	Hoehne	
Wetlands and Water Body Modifications	Bruechert	Wood	
Wild and Scenic Rivers	Bruechert	Wood	
Wild Flowers	Bruechert	Greg Wood	
Work Zone Safety and Mobility Program	Morris	Ratke	Director
Work Zone Traffic Control	Olson	Morris	Director