APPENDIX C. EXTERNAL, INTERNAL FORMS OF ADDRESS AND ADDRESSING A LETTER TO A FOREIGN COUNTRY

1. External forms of address

- a. The standard addresses are the conventional forms of address in general use. Use them as patterns for other addresses. They may be varied under certain circumstances.
 - (1) The Honorable may be replaced by a title such as General, Dr., or His Excellency, as appropriate.
 - (2) Use of The Honorable
 - (a) All Presidential appointees and Federal- and State-elected officials are addressed as The Honorable.
 - (b) All Mayors are addressed as The Honorable. However, as a general rule, county and city officials are not addressed as The Honorable.
 - (c) A person once entitled as Governor, Senator, Judge, General, The Honorable, His Excellency, or similar distinctive title may retain the title throughout his/her lifetime.
 - (3) The title Madam is used before such formal terms as President, Vice President, Chairman, Secretary, Ambassador, and Minister when the position is occupied by a woman.
 - (4) Use the title Senator for a female member of the Senate, or Senator-elect and use the title of Congresswoman for a female member of the U. S. House of Representatives, Congresswomanelect.
 - (5) If correspondence is received from a foreign government official and it is uncertain how the person should be addressed (The Honorable or His Excellency), contact the FHWA Executive Secretariat for assistance. Another source of information is the Department of State, Executive Secretariat, which may be able to answer the inquiry.
- b. General rules to observe when addressing communications to individuals by name and/or title are as follows.

(1) Spell out all titles in the address except Dr., Mr., and Mrs. Do not use two titles with the same meaning. For example:

Do not use Mr. John Doe, Civil Engineer, or Dr. Paula White, M.D., on the same line. Use: JOHN DOE, P. E., or PAULA WHITE, MD

- (2) If it is not known whether the addressee is a man or woman, use Mr. with the name.
- (3) Use Ms. when uncertain whether to use Mrs. or Miss.
- (4) Address a person holding a Ph.D. degree as Dr. (Full Name) rather than as The Reverend, Dean, Professor, etc.
- (5) Rules for Addressing Children

When responding to correspondence obviously from a child, use the following forms:

Female – Always use Miss

Male Ages 1 – 12 Master John Doe Dear John:

Ages 12 – 18 John Doe Dear John:

Ages 18 + Mr. John Doe Dear Mr. Doe:

(6) When any official has military rank or a doctoral degree, use the proper title instead of Mr., Mrs., Miss, or Ms.

2. **Internal forms of address**

- a. The following addresses are to be used for correspondence to organizations within DOT.
 - (1) Standard Addresses for Internal DOT Correspondence.
 - (2) Standard Addresses for Internal FHWA Correspondence.
- b. The names of Secretarial Officers, Assistant Secretaries, heads of operating administrations, and heads of lower organizational elements may be obtained from the DOT Telephone Directory at http://hqdirectory.dot.gov/orgselect.cfm?type=org
- c. Names and addresses of FHWA Key Field Personnel (Directors of Field Services, Resource Centers and Division Administrators) may be obtained

from the FHWA Key Field Personnel Directory at <u>https://fhwaapps.fhwa.dot.gov/foisp/keyfield.jsp</u>

- d. Names and addresses of Governors may be obtained from <u>http://www.nga.org/portal/site/nga/menuitem.b14a675ba7f89cf9e8ebb856</u> <u>a11010a0</u>
- e. Names and addresses of State departments of transportation may be obtained from <u>http://www.transportation.org/?siteid=37&pageid=332</u>
- 3. What are the procedures for addressing international mail? Below are the guidelines from the U.S. Postal Service for addressing international mail. If additional guidance is needed check the USPS Web site for international addresses, http://www.usps.com/international/addressingintlmail.htm
 - a. Destination Address:
 - (1) Full address should be in uppercase letters.
 - (2) The last line of the address block must only include the complete county name (no abbreviations) written in uppercase letters.
 - (3) An address in a foreign language is permitted if the names of the city province, and country are also indicated in English.
 - (4) If possible, the address on the envelope should have no more than five lines.
 - (5) Below are examples provided by the U.S. Postal Service:

MR THOMAS CLARK 117 RUSSELL DRIVE LONDON WIP 6HQ GREAT BRITAIN

MS PAULA APPLE APARTADO 3068 46807 PUERTO VALLARTA JALISCO MEXICO

EXCEPTION: For addresses to Canada, there must be two blank spaces between the province (ON) and the postal code (KIA 0B1).

MS HELEN SAUNDERS 1010 CLEAR STREET OTTAWA ON K1A 0B1 CANADA

- b. Sender's Return Address:
 - (1) The return address showing the Sender's complete name (no first name initials unless trademarked).
 - (2) Sender's name and address, including Zip Code and country of origin, should be shown in the upper left corner of the address side on all mail.

Example:

Mrs. Joyce Browning 6142 N. 18th Avenue Alexandria, VA 22301 USA

ADDRESSEE	ADDRESS ON LETTER	SALUTATION AND COMPLIMENTARY CLOSE
THE WHITE HOUSE		
The President	The President	Dear Mr./Madam President:
	The White House	Respectfully,
	Washington, DC 20500	or
		The President:
		Respectfully submitted,
Spouse of the	Mrs. (Full Name) or Mr. (Full Name)	Dear Mrs./Mr. (Surname):
President	The White House	Sincerely,
	Washington, DC 20500	
Assistant to the	The Honorable (Full Name)	Dear Mr./Mrs./Miss/Ms. (Surname):
President	Assistant to the President	Sincerely,
	The White House	
	Washington, DC 20500	
Former President	The Honorable (Full Name)	Dear President (Surname):
	(Local Address) (ZIP Code)	Sincerely,
The Vice President	Formal: The Vice President	Dear Mr./Madam Vice President:
	United States Senate	Sincerely,
	Washington, DC 20510	
	Informal: The Honorable (Full Name)	Dear Mr./Madam Vice President:
	The Vice President of the	Sincerely,
	United States	
	Washington, DC 20501	
Former Vice	The Honorable (Full Name)	Dear Mr./Mrs./Miss/Ms. (Surname):
President	(no title)	Sincerely,
	(Local Address) (ZIP Code)	
Director, Office of	The Honorable (Full Name)	Dear Mr./Mrs./Miss/Ms. (Surname):
Management and	Director, Office of Management	Sincerely,
Budget	and Budget	
	Washington, DC 20503	
THE JUDICIARY		

The Chief Justice	The Chief Justice	Dear Chief Justice:
	The Supreme Court	Sincerely,
	Washington, DC 20543	
Associate Justice	Justice (Surname)	Dear Justice (Surname):
	The Supreme Court	Sincerely,
	Washington, DC 20543	
Retired Justice	The Honorable (Full Name)	Dear Mr./Mrs./Miss/Ms. Justice:
	(Local Address) 00000	Sincerely,
Presiding Justice	The Honorable (Full Name)	Dear Mr./Mrs./Miss/Ms. Justice:
_	Presiding Justice	Sincerely,
	(Name of Court)	
	(Local Address) 00000	
Judge of a Court	The Honorable	Dear Judge (Surname):
	Judge of the (Name of Court; if a U.S.	Sincerely,
	District Court, Give District)	
	(Local Address) 00000	

The Clerk of the	The Clerk of the Supreme Court	Dear Mr./Mrs./Miss/Ms. (Surname):
Supreme Court	The Supreme Court	Sincerely,
•	Washington, DC 20543	
Justice of the Peace	The Honorable (Full Name)	Dear Judge (Mr./Mrs./Miss/Ms.)
	Justice of the Peace	(Surname):
	(Local Address) 00000	Sincerely
	or	or
	Justice of the Peace	Dear Sir:
	(Name) District	Sincerely,
	(Local Address) 00000	Sincerery,
$C \rightarrow 11$ ($C1 \rightarrow C0$		
Constable (or Sheriff)	Mr. (Full Name), Constable	Dear Mr./Mrs./Miss/Ms. (Surname):
	Or	or
	The Constable of (District)	Dear Sir:
	(Local Address) 00000	Sincerely,
Lawyer	Mr. (Full Name)	Dear Mr./Mrs./Miss/Ms. (Surname):
	Attorney at Law	Sincerely,
	(Local Address) 00000	
	or	or
	(Full Name), Esq.	Dear Mr./Mrs./Miss/Ms. (Surname):
	(Local Address) 00000	Sincerely,
	``´´	
THE CONGRESS		1
Senate		
President of the	The Honorable (Full Name)	Dear Mr./Madam President:
Senate (See Vice President)	President of the Senate	Sincerely,
	Washington, DC 20510	~
President pro tempore	The Honorable (Full Name)	Dear Mr./Madam President
r resident pro tempore	President pro tempore of the Senate	Sincerely,
	United States Senate	Sincerery,
	Washington, DC 20510	
United States Senate		Deer Seneter (Surneme)
	The Honorable (Full Name)	Dear Senator (Surname)
(Washington office)	United States Senate	Sincerely,
	Washington, DC 20510	
or	or	
(at District office)	The Honorable (Full Name)	
	United States Senator	
	(Local Address) 00000	
Senator-elect	The Honorable (Full Name)	Dear Senator-elect (Surname)
	United States Senator-elect	Sincerely,
	(Local Address, If given) 00000	
	or	or
	The Honorable (Full Name)	Dear Senator-elect (Surname):
	Senator-elect	Sincerely,
	United States Senate	Sincerery,
Former on Somoto -	Washington, DC 20510	Deen Constan (Summer 2)
Former Senator	The Honorable (Full Name)	Dear Senator (Surname):
	(No Title)	Sincerely,
	(Local Address) 00000	

Majority Leader	The Honorable (Full Name)	Dear Senator (Surname):
or	Majority/Minority Leader	Sincerely,
Minority Leader	United States Senate	
-	Washington, DC 20510	
Committee Chairman	The Honorable (Full Name)	Dear Mr./Madam Chairman:
	Chairman	Sincerely,
	Committee on	
	United States Senate	
	Washington, DC 20510	
Subcommittee Chairman ¹	The Honorable (Full Name)	Dear Mr./Madam Chairman:
	Chairman	Sincerely,
	Subcommittee on (Name)	
	Committee on (Parent Committee)	
	United States Senate	
	Washington, DC 20510	
Chairman of a Joint	The Honorable (Full Name)	Dear Mr./Madam Chairman:
Committee	Chairman	Sincerely,
	Joint Committee on (Name)	
	Washington, DC 20510	
Secretary of the Senate	The Honorable (Full Name)	Dear Mr./Ms. (Surname):
	Secretary of the Senate	Sincerely,
	Washington, DC 20510	
Secretary/Administrative	Mr. (Full Name)	Dear Mr./Ms. (Surname)
Assistant to a Senator	Secretary/Administrative Assistant to	Sincerely,
	The Honorable(Full Name)	
	United States Senate	
	Washington, DC 20510	
Chaplain of the Senate	The Reverend (Full Name)	Dear (Title): ²
	United States Senate	Sincerely,
	Washington, DC 20510	

¹ If the complete address exceeds five lines, omit the name of the parent committee from the letter. However, the complete address should always be included on the envelope. ² The title is Dr., Mr., etc., as appropriate. The title Reverend is not used with the surname alone but may be used with another title; e.g., Reverend Dr. Smith or Rev. Mr. Smith.

THE CONGRESS House of Representative	`S	
Speaker of the U.S. House of Representatives	The Honorable (Full Name) Speaker of the U.S. House of Representatives Washington, DC 20515	Dear Mr./Madam Speaker: Sincerely,
United States Representative (Washington office) or (4 District office)	The Honorable (Full Name) U.S. House of Representatives Washington, DC 20515 or The Honorable (Full Name)	Dear Congressman/woman (Surname): Sincerely,
(at District office)	Member, U.S. House of Representatives (Local Address)(ZIP Code)	
Representative-elect	The Honorable (Full Name) Representative/Congressman-elect U.S. House of Representatives Washington, DC 20515 or The Honorable (Full Name) Representative/Congressman-elect (Local Address, If given) 00000	Dear Representative/Congressman- elect: Sincerely,
Majority Leader or Minority Leader	The Honorable (Full Name) Majority/Minority Leader U.S. House of Representatives Washington, DC 20515	Dear Mr./Madam Leader: Sincerely,
Former Representative	The Honorable (Full Name) (Local Address) 00000	Dear Representative/Congressman (Surname): Sincerely,
Committee Chairman	The Honorable (Full Name) Chairman Committee on (Name) U.S. House of Representatives Washington, DC 20515	Dear Mr./Madam Chairman: Sincerely,
Subcommittee Chairman ³	The Honorable (Full Name) Chairman Subcommittee on (Name) Committee on (Parent Committee) U.S. House of Representatives Washington, DC 20515	Dear Mr./Madam Chairman: Sincerely,
Clerk of the House	The Honorable (Full Name) ⁴ Clerk of the U.S. House of Representatives Washington, DC 20515	Dear Mr./Mrs./Miss/Ms. (Surname): Sincerely,

 ³ See Footnote ¹
 ⁴ If the Clerk's name is not known, use only his/her title in the address and Dear M. Clerk: in the salutation.

Chaplain of the House	The Reverend (Full Name)	Dear (Title) (Surname): ⁵
	Chaplain of the U.S. House of	Sincerely,
	Representatives	
0.000 0. D. 1	Washington, DC 20515	
Office of a Deceased	Ms. (Full Name)	Dear Mr./Mrs./Miss/Ms. (Surname): ⁶
Representative	Chief of Staff/Administrative Assistant	Sincerely,
	to the late (Full Name)	
	U.S. House of Representatives	
Resident Commissioner	Washington, DC 20515	Deen Mr. (Mrs. (Miss/Ms. (Summerse))
Resident Commissioner	The Honorable (Full Name) Resident Commissioner	Dear Mr./Mrs./Miss/Ms. (Surname):
	From (Name of Area)	Sincerely,
	U.S. House of Representatives	
	Washington, DC 20515	
LEGISLATIVE AGENCI		
Comptroller General	The Honorable (Full Name)	Dear Mr./Mrs./Miss/Ms. (Surname):
(Head of the General	Comptroller General of	Sincerely,
Accounting Office)	the United States	Sincerery,
recounting office)	General Accounting Office	
	Washington, DC 20548	
Public Printer (Head of	The Honorable (Full Name)	Dear Mr./Mrs./Miss/Ms. (Surname):
U.S. Government Printing	Public Printer	Sincerely,
Office)	U.S. Government Printing Office	
,	Washington, DC 20401	
Librarian of Congress	The Honorable (Full Name)	Dear Mr./Mrs./Miss/Ms. (Surname):
(Head of the Library of	Librarian of Congress	Sincerely,
Congress)	Library of Congress	
	Washington, DC 20540	
EXECUTIVE DEPARTM		
Members of the Cabinet	The Honorable (Full Name)	Dear Mr./Madam Secretary:
(Addressed as Secretary)	Secretary of (Name of Department)	Sincerely,
	Washington, DC 00000	
Attorney General (Head of	The Honorable (Full Name)	Dear Mr./Madam Attorney General:
the Department of Justice)	Attorney General	Sincerely,
	Washington, DC 20530	
Under Secretary of a	The Honorable (Full Name)	Dear Mr./Mrs./Miss/Ms. (Surname):
Department	Under Secretary of	Sincerely,
	(Name of Department)	
	Washington, DC 00000	
Deputy Secretary of a	The Honorable (Full Name)	Dear Mr./Mrs./Miss/Ms. (Surname):
Department	Deputy Secretary of	Sincerely,
	(Name of Department)	
	Washington, DC 00000	
Assistant Secretary of a	The Honorable (Full Name)	Dear Mr./Mrs./Miss/Ms. (Surname):
Department	Assistant Secretary for (Name of	Sincerely,
	Office)(Name of Department)	
	Washington, DC 00000	

⁵ See Footnote²
⁶ If it is not known whether the addressee is a man or a woman, use either the full name such as "Dear Leslie Doe" or "Dear M. Doe."

INDEPENDENT ORGANI	ZATIONS	
Director of the Office of	The Honorable (Full Name)	Dear Mr./Mrs./Miss/Ms. (Surname):
Management and Budget	Director, Office of	Sincerely,
	Management and Budget	
	Washington, DC 20503	
Postmaster General (Head	The Honorable (Full Name)	Dear Mr./Madam Postmaster General:
of the U.S. Postal Service)	Postmaster General	Sincerely,
	Washington, DC 20260	
Head of a Federal Agency,	The Honorable (Full Name)	Dear Mr./Mrs./Miss/Ms. (Surname):
Authority, or Board	(Title), (Name of Agency)	Sincerely,
	Washington, DC 00000	
Head of a Major	The Honorable (Full Name)	Dear Mr./Mrs./Miss/Ms. (Surname):
Organization with an	(Title), (Name of Organization)	Sincerely,
Agency (If the Official is	(Name of Agency)	
Appointed by the President)	Washington, DC 00000	
President of a Commission	The Honorable (Full Name)	Dear Mr./Mrs./Miss/Ms. (Surname):
	President, (Name of Commission)	Sincerely,
	Washington, DC 00000	
Chairman of a Commission	The Honorable (Full Name)	Dear: Mr./Madam Chairman:
	Chairman, (Name of Commission)	Sincerely,
	Washington, DC 00000	
Chairman of a Board	The Honorable (Full Name)	Dear: Mr./Madam Chairman:
	Chairman, (Name of Board)	Sincerely,
	Washington, DC 00000	
OTHER FEDERAL GOVE		1
Commissioner of Internal	The Honorable (Full Name)	Dear: Mr./Mrs./Miss/Ms. (Surname):
Revenue	Commissioner of Internal Revenue	Sincerely,
	Department of the Treasury	
	Washington, DC 20224	
District Director of Internal	Mr. (Full Name)	Dear: Mr./Mrs./Miss/Ms. (Surname):
Revenue	District Director of Internal Revenue	Sincerely,
	(Local Address) 00000	

AMERICAN MISSIONS		
American Ambassador	The Honorable (Full Name)	Sir: (Formal)
	American Ambassador	Very truly yours,
	(City), (Country)	Dear Mr./Mrs./Miss/Ms. Ambassador:
		(Informal)
		Sincerely,
American Ambassador	(Full Rank) (Full Name)	Sir: (Formal)
(With Military Rank)	American Ambassador	Very truly yours,
	(City), (Country)	Dear Mr./Mrs./Miss/Ms. Ambassador:
		or
		Dear (Rank) (Surname): (Informal) Sincerely,
Former American	The Honorable (Full Name)	Dear Mr./Mrs./Miss/Ms. Ambassador:
Ambassador	(Local Address) 00000	Sincerely,
American Minister	The Honorable (Full Name)	Sir: (Formal)
	American Minister	Very truly yours,
	(City), (Country)	Dear Mr./Mrs./Miss/Ms. Minister:
		(Informal)
		Sincerely,
American Minister (With	(Full Rank) (Full Name)	Sir: (Formal)
Military Rank)	American Minister	Very truly yours,
	(City), (Country)	Dear Mr./Mrs./Miss/Ms. Ambassador:
		or
		Dear (Rank) (Surname): (Informal)
		Sincerely,
American Consul General	(Full Name)	Dear Mr./Mrs./Miss/Ms. (Surname):
or	American Consul General	Sincerely,
American Consul	or	
	American Consul	
	(City), (Country)	

MISSIONS TO THE UNITED STATES		
Foreign Ambassador in the United States	His Excellency (Full Name) Ambassador of (Country) (Local Address) 00000	Excellency: (Formal) Very truly yours, Dear Mr./Mrs./Miss/Ms. Ambassador: (Informal) Sincerely,
Foreign Minister in the United States	The Honorable (Full Name) Minister of (Country) (Local Address) 00000	Sir: (Formal) Very truly yours, Dear Mr./Mrs./Miss/Ms. Minister: (Informal) Sincerely,
Foreign Charge d'Affaires in the United States	Mr./Mrs./Miss/Ms. (Full Name) Charge d'Affaires of (Country) (Local Address) 00000	Sir: (Formal) Very truly yours, Dear Mr./Mrs./Miss/Ms. Charge d'Affaires: (Informal) Sincerely,
THE ORGANIZATION O		
Secretary General of the Organization of American States	The Honorable (Full Name) Secretary General of the Organization of American States Pan American Union Washington, DC 20006	Sir: (Formal) Very truly yours, Dear Mr./Mrs./Miss/Ms. Secretary General: (Informal) or Dear Mr. (Dr.) (Surname): Sincerely,
Assistant Secretary General of the Organization of American States	The Honorable (Full Name) Assistant Secretary General of the Organization of American States Pan American Union Washington, DC 20006	Sir: (Formal) Very truly yours, Dear Mr./Mrs./Miss/Ms., (Dr.) (Surname): (Informal) Sincerely,
United States Representative on the Council of the Organization of American States	The Honorable (Full Name) United States Representative On the Council of the Organization Of American States Department of State Washington, DC 20520	Sir: (Formal) Very truly yours, Dear Mr./Mrs./Miss/Ms., (Dr.) (Surname): (Informal) Sincerely,

United Nations

Communications to the United Nations are addressed to the United States Representative to the United Nations, through the Department of State. The exceptions to this are communications that are sent directly to the United States Representative including those addressed to the Economic and Social Council, the Disarmament Commission, the Trusteeship Council, and the delegation to the General Assembly (when it is in session). Subject to the exceptions, direct communication with the United Nations is inappropriate. When necessary, the communication should be sent to the Secretary General of the United Nations through the United States Representative by means of a cover letter.

Representative by means of		
Secretary General of the	His Excellency	Excellency: (Formal)
United Nations	(Full Name)	Very truly yours,
	Secretary General of the	Dear Mr./Madam Secretary General:
	United Nations	(Informal)
	New York, New York 10017	Sincerely,
United States	The Honorable (Full Name)	Sir: (Formal)
Representative to the	United States Representative to the	Very truly yours,
United Nations	United Nations	Dear Mr./Ms. (Surname): (Informal)
	New York, New York 10017	Sincerely,
Chairman, United States	The Honorable (Full Name)	Sir: (Formal)
Delegation to the United	Chairman, United States Delegation	Very truly yours,
Nations Military Staff	United Nations Military Staff	Dear Mr./Ms. (Surname): (Informal)
Committee	Committee	Sincerely,
	United States Mission to the	
	United Nations	
	New York, New York 10117	
Senior Representative of	The Honorable (Full Name)	Sir: (Formal)
the United States to the	Senior Representative of the United	Very truly yours,
General Assembly of the	States to the General Assembly	Dear Mr./Ms. (Surname): (Informal)
United Nations	of the United Nations	Sincerely,
	New York, New York 10017	
Senior Military Advisor to	(Full Rank) (Full Name)	Dear (Rank) (Surname):
the United States	Senior Military Advisor	Sincerely,
Delegation to the United	United States Delegation to	
Nations General Assembly	the United Nations	
	General Assembly	
	New York, New York 10017	
United States	The Honorable (Full Name)	Sir: (Formal)
Representative to the	United States Representative	Very truly yours,
Economic and Social	on the Economic and Social	Dear Mr./Ms. (Surname): (Informal)
Council	Council of the United Nations	Sincerely,
United States	The Honorable (Full Name)	Sir: (Formal)
Representative to the	United States Representative	Very truly yours,
United Nations	on the Disarmament Commission	Dear Mr./Ms. (Surname): (Informal)
Disarmament Commission	of the United Nations	Sincerely,
Disarmanent Commission	New York, New York 10017	Sincerery,
United States	The Honorable (Full Name)	Sir: (Formal)
Representative to the	United States Representative	Very truly yours,
Trusteeship Council	on the Trusteeship Council	Dear Mr./Ms. (Surname): (Informal)
Trusteesing Council	of the United Nations	Sincerely,
	New York, New York 10017	Sincerery,
	INCW TOIK, INCW TOIK TOUT /	

STATE AND LOCAL GOV		
Governor of a State	The Honorable (Full Name)	Dear Governor (Surname):
	Governor of (Name of State)	Sincerely,
	(Local Address) 00000	
Acting Governor of a State	The Honorable (Full Name)	Dear Mr./Ms. (Surname):
	Acting Governor of (Name of State)	Sincerely,
	(Local Address) 00000	
Lieutenant Governor of a	The Honorable (Full Name)	Dear Mr./Ms. (Surname):
State	Lieutenant Governor of (Name of State)	Sincerely,
	(Local Address) 00000	
Secretary of State of a State	The Honorable (Full Name)	Dear Mr./Madam Secretary:
	Secretary of State of (Name)	Sincerely,
	(Local Address) 00000	
Chief Justice of the	The Honorable (Full Name)	Dear Mr./Madam Chief Justice:
Supreme Court of a State	Chief Justice	Sincerely,
	Supreme Court of the State	
	of (Name)	
	(Local Address) 00000	
Attorney General of a State	The Honorable (Full Name)	Dear Mr./Ms. Attorney General:
	Attorney General	Sincerely,
	State of (Name)	
	(Local Address) 00000	
Treasurer, Comptroller, or	The Honorable (Full Name)	Dear Mr./Ms. (Surname)
Auditor of a State	State Treasurer (Comptroller) (Auditor)	Sincerely,
	State of (Name)	
	(Local Address) 00000	
President of the Senate of a	The Honorable (Full Name)	Dear Mr./Ms. (Surname):
State	President of the Senate of	Sincerely,
	the State of (Name)	
	(Local Address) 00000	
State Senator	The Honorable (Full Name)	Dear Mr./Ms. (Surname):
	(Name of State) Senate	Sincerely,
	(Local Address) 00000	
Speaker of the House of	The Honorable (Full Name)	Dear Mr./Ms. (Surname):
Representatives or the	Speaker of the House of	Sincerely,
Assembly or the House of	Representatives (or Assembly or	
Delegates of a State ⁷	House of Delegates)	
	(Local Address) 00000	

⁷ In most States, the lower branch of the legislature is the House of Representative. In some States, such as California and New York, the lower house is known as the Assembly. In others, such as Maryland, Virginia, and West Virginia, it is known as the House of Delegates. Nebraska has a one-house legislature. Its members are classed as Senators.

State Representative,	The Honorable (Full Name)	Dear Mr./Ms. (Surname):
Assemblyman, or Delegate	(Name of State) House of	Sincerely,
	Representatives (or Assembly or	
	House of Delegates)	
	(Local Address) 00000	
State Secretaries of	Mr./Ms. (Full Name)	Dear Mr./Ms. (Surname):
Transportation	(Local Address) 00000	Sincerely,
Mayor	The Honorable (Full Name)	Dear Mayor (Surname):
	Mayor of (Name of City)	Sincerely,
	(Local Address) 00000	
President of a Board of	The Honorable (Full Name)	Dear Mr./Ms.(Surname):
Commissioners	President, Board of Commissioners of	Sincerely,
	(Name of City)	
	(Local Address) 00000	
ECCLESIASTICAL ORG	ANIZATIONS ⁸	
ROMAN CATHOLIC C	HURCH	
The Pope	His Holiness the Pope	Your Holiness: (Formal)
	Vatican City, Italy	Sincerely,
		Most Holy Father: (Usual)
		Sincerely,
Cardinal	His Eminence (Christian Name)	Your Eminence: (Formal)
	Cardinal (Surname)	Sincerely,
	Archbishop of (Province)	Dear Cardinal (Surname): (Informal)
	(Local Address) 00000	Sincerely,
Archbishop	The Most Reverend (Full Name)	Your Excellency: (Formal)
	Archbishop of (Province)	Sincerely,
	(Local Address) 00000	Dear Archbishop (Surname):
		(Informal)
		Sincerely,
Bishop	The Most Reverend (Full Name)	Your Excellency: (Formal)
	Bishop of (Province)	Sincerely,
	(Local Address) 00000	Dear Bishop (Surname): (Informal)
		Sincerely,
Monsignor ⁹	The Very Reverend Monsignor (Full	Very Reverend Monsignor: (Formal)
	Name)	Sincerely,
	(Local Address) 00000	Dear Monsignor (Surname): (Informal)
		Sincerely,
Priest	The Reverend ¹⁰ (Full Name) (Add	Reverend Sir: (Formal)
	Initials of Order, If Any)	Sincerely,
	(Local Address) 00000	Dear Father (Surname): (Informal)
		Sincerely,

⁸ Additional ecclesiastical information may be found in *The World Almanac and Book of Facts* available in the Departmental Library, the GSA Retail Store, and in other publications available from the DOT Library.
⁹ There are two classes of Monsignori one (Domestic Prelates) are addressed as *The Right Reverend*. The other

⁹ There are two classes of Monsignori one (Domestic Prelates) are addressed as *The Right Reverend*. The other (Papal Chamberlains) are addressed as *The Very Reverend*. The Official Directory will give the correct designations. In the absence of definite information, it is always courteous to address any Monsignor as *The Right Reverend*.

¹⁰ In all cases, *The Reverend* should not be used with a surname only, as *The Reverend Smith*. To say *The Reverend Smith* is like saying *The Respected Smith*. Hence, there must always be an intervening Christian name or initial, or a title such as *Dr., Mr., Ms., or Professor* between *The Reverend* and the surname.

Superior of a Sisterhood	The Reverend Mother Superior	Dear Reverend Mother: (Formal)
-	(Name of Institution)	Sincerely,
	(Local Address) 00000	Dear Mother (Name): (Informal)
		Sincerely,
Sister of a Sisterhood	Sister (Full Name)	Dear Sister (Full Name):
	(Name of Organization)	Sincerely,
	(Local Address) 00000	
Superior of a Brotherhood	Brother (Name)	Dear Brother:
-	Superior (Name of Institution)	Sincerely,
	(Local Address) 00000	
Member of a Brotherhood	Brother (Full Name)	Dear Brother (Full Name):
	(Name of Organization)	Sincerely,
	(Local Address) 00000	
PROTESTANT EPISCOP	PAL CHURCH ¹¹	
Bishop	The Right Reverend (Full Name)	Right Reverend Sir: (Formal)
	Bishop of (Name)	Sincerely,
	(Local Address) 00000	Dear Bishop (Surname): (Informal)
		Sincerely,
Archdeacon	The Venerable (Full Name)	Venerable Sir: (Formal)
	Archdeacon of (Name)	Sincerely,
	(Local Address) 00000	My Dear Archdeacon (Surname):
		(Informal)
		Sincerely,
Dean	The Very Reverend (Full Name)	Very Reverend Sir: (Formal)
	Dean of (Church)	Sincerely,
	(Local Address) 00000	Dear Dean (Surname): (Informal)
	(,,, _,, _	Sincerely,
Canon	The Reverend (Full Name)	Reverend Sir: (Formal)
	Canon of (Church)	Sincerely,
	(Local Address) 00000	My Dear Canon (Surname): (Informal)
	(,,, _,, _	Sincerely,
Rector	The Reverend (Full Name)	Reverend Sir: (Formal)
	The Rector of (Name)	Sincerely,
	(Local Address) 00000	Dear (Dr. or Mr./Ms.) (Surname):
	(200001100000) 00000	(Informal)
		Sincerely,
CLERGY OF OTHER DE		~~~~~, , , , , , , , , , , , , , , , ,
Methodist Bishop	The Reverend (Full Name)	Reverend Sir/Madam: (Formal)
	Methodist Bishop	Sincerely,
	(Local Address) 00000	Dear Bishop (Surname): (Informal)
	(Local Madress) 00000	Sincerely,
		Sincerery,
Presbyterian Moderator	The Moderator of (Name)	My dear Mr./Ms. Moderator: (Formal)
	(Local Address) 00000	Sincerely,
	or	Dear (Dr. or Mr./Ms.) (Surname):
	The Reverend (Full Name)	(Informal)
	Moderator of (Name)	Sincerely,
	(Local Address) 00000	Sincerery,
Rabbi (With Doctoral	Rabbi (Full Name)	Dear Dr. (Surname):
Degree)	(Local Address) 00000	or Dear Rabbi (Surname):
Deglee	(Local Address) 00000	
		Sincerely,

¹¹ The names of the clergy of the Episcopal Church may be found in *The Episcopal Church Annual*. 16

Rabbi (Without Doctoral	Rabbi (Full Name)	Dear Rabbi (Surname):
Degree)	(Local Address) 00000	Sincerely,
8)	() = ==============================	~
Mormon President ¹²	The President	Sir: (Formal)
	Church of Jesus Christ of	Sincerely,
	Latter Day Saints	Dear Bishop (Surname): (Informal)
	(Local Address) 00000	Sincerely,
Mormon Elder ¹²	Elder (or Brother)(Full Name)	Dear Elder (Surname):
	Church of Jesus Christ of	Sincerely,
	Latter Day Saints	
	(Local Address) 00000	
Seventh-Day Adventist	The President	My Dear Mr. President: (Formal)
President ¹²	General Conference of	Sincerely,
	Seventh-day Adventists	Dear President (Surname): (Informal)
Seventh-Day Adventist	Elder (Full Name)	Dear Elder (Surname):
Elder ¹²	General Conference of	Sincerely,
	Seventh-day Adventists	
	(Local Address) 00000	
Minister, Pastor, or Rector	The Reverend (Full Name)	Dear Dr. (Surname):
(with Doctoral Degree)	(Title), (Name of Church)	Sincerely,
	(Local Address) 00000	
Minister, Pastor, or Rector	The Reverend (Full Name)	Dear Mr./Ms. (Surname):
(Without Doctoral Degree)	(Title), (Name of Church)	Sincerely,
	(Local Address) 00000	
Chaplain (Military	Chaplain (Full Name)	Dear Chaplain (Surname):
Services)	(Rank, Service Designation)	Sincerely,
	(Post Office Address of Organization	
	and Station)	
	(Local Address) 00000	
EDUCATIONAL INSTITU		
President of a University or	Dr. (Full Name)	Dear Dr. (Surname):
College (With Doctoral	President, (Name of Institution)	Sincerely
Degree)	(Local Address) 00000	
President of a University or	Mr. (Full Name)	Dear Mr. (Surname):
College (Without Doctoral	President, (Name of Institution)	Sincerely,
Degree)	(Local Address) 00000	
President of a Theological	The Very Reverend (Full Name)	Dear President (Surname):
Seminary	President, (Name of Institution)	or
	(Local Address) 00000	Dear Dr. (Surname):

¹² The title *Reverend* is not used in either the Mormon Church or the Seventh-day Adventist. Mr. may be used for any of their ecclesiastical ranks, or preferably Elder for their pastors.

President of a Religious School (Protestant)	The President of (Name of Institution) (Local Address) 00000 or The Reverend (Full Name) President of (Name of Institution) (Local Address) 00000	My dear Sir: (Formal) Sincerely, Dear Sir: (Informal) Sincerely or My dear President (Surname): (Formal) Sincerely, Dear Dr. (Surname): (Informal) Sincerely,
Dean of a University or College (With Doctoral Degree)	Dr. (Full Name) Dean, School of (Name) (Name of Institution) (Local Address) 00000	Dear Dr. (Surname): Sincerely,
Dean of a University or College (Without Doctoral Degree)	Dean (Full Name) School of (Name) (Name of Institution) (Local Address) 00000	Dear Dean (Surname): Sincerely,
Professor (With Doctoral Degree)	Dr. or Professor (Full Name) Department of (Name) (Name of Institution) (Local Address) 00000	Dear Dr. (Surname): or Dear Professor (Surname): Sincerely,
Professor (Without Doctoral Degree)	Professor (Full Name) Department of (Name) (Name of Institution) (Local Address) 00000	Dear Professor (Surname): Sincerely,
Professor in a Theological Seminary	The Reverend Professor (Full Name) (Name of Institution) (Local Address) 00000	Dear Professor (Surname): or Dear Dr. (Surname): Sincerely,
Associate Professor or Assistant Professor	Mr. (Full Name) Associate (or Assistant) Professor Department of (Name) (Name of Institution) (Local Address) 00000	Dear Professor (Surname): Sincerely,
Superintendent of Schools (State and Local)	The Superintendent of (Name) (Local Address) 00000 or Dr. (Mr. or Ms.) (Full Name) Superintendent of (Name Schools) (Local Address) 00000	Dear Sir/Madam: Sincerely, Dear Dr. (Mr. or Ms.) (Surname): Sincerely,
Board of Education or	The Board of Education or	Gentlemen/Ladies/Gentlemen and Ladies: Sincerely,
Members, Board of Education (State and Local)	Mr./Ms. (Full Name) Member, (Location) Board of Education (Local Address) 00000	Dear Mr./Ms. (Surname): Sincerely,
School Board or	The (Location) School Board or	Gentlemen/Ladies/Gentlemen and Ladies: Sincerely,
Member of School Board	Mr./Ms. (Full Name) Member, (Location) School Board (Local Address) 00000	Dear Mr./Ms. (Surname): Sincerely,

Principal of a School	Mr./Ms. (Full Name)	Dear Mr./Ms. (Surname):
	Principal of (School)	Sincerely,
	(Local Address) 00000	
Teacher	Mr./Ms. (Full Name)	Dear Mr./Ms. (Surname):
	(School)	Sincerely,
	(Local Address) 00000	
MILITARY	(Boour Huaress) 60000	
ARMY, AIR FORCE, M	ARINE CORPS	
General, Lieutenant	(Full Grade) (Full Name),	Dear General (Surname):
General, Major General,	(Abbreviation of Service Designation)	Sincerely,
Brigadier General	Title	
-	(Post Office Address of Organization	
	and Station) 00000	
Colonel, Lieutenant	(Same as Above)	Dear Colonel (Surname):
Colonel		Sincerely,
Major	(Same as Above)	Dear Major (Surname):
-		Sincerely,
Captain	(Same as Above)	Dear Captain (Surname):
-		Sincerely,
First Lieutenant, Second	(Same as Above)	Dear Lieutenant (Surname):
Lieutenant		Sincerely,
Chief Warrant Officer,	(Same as Above)	Dear Mr./Mrs./Miss/Ms. (Surname):
Warrant Officer		Sincerely,
Sergeant Major	(Same as Above)	Dear Sergeant Major (Surname):
C F		Sincerely,
Master Sergeant, Gunnery	(Same as Above)	Dear Sergeant (Surname):
Sergeant, Technical		Sincerely,
Sergeant, Staff Sergeant,		
Sergeant		
Corporal, Lance Corporal	(Same as Above)	Dear Corporal (Surname):
		Sincerely,
Specialist, Classes 4 to 9	(Same as Above)	Dear Specialist (Surname):
		Sincerely,
Private First Class, Private	(Same as Above)	Dear Private (Surname):
		Sincerely,
Recruit	(Same as Above)	Dear Recruit (Surname):
		Sincerely,
Airman First Class, Airman	(Same as Above)	Dear Airman (Surname):
Second Class, Airman		Sincerely,
Third Class, Basic Airman		
Retired Officer	(Full Grade) (Full Name),	Dear (Rank) (Surname):
	(Abbreviation of Service Designation),	Sincerely,
	Retired	
	(Local Address) 00000	
NAVY, COAST GUAR		
Admiral, Vice Admiral,	(Full Grade) (Full Name),	Dear Admiral (Surname):
Rear Admiral	(Abbreviation of Service Designation)	Sincerely,
	Title	
	(Post Office Address of Organization	
	and Station) 00000	
Commodore	(Same as Above)	Dear Commodore (Surname):
		Sincerely,

Captain	(Same as Above)	Dear Captain (Surname): Sincerely,
Commander, Lieutenant Commander	(Same as Above)	Dear Commander (Surname): Sincerely,
Lieutenant	(Same as Above)	Dear Lieutenant (Surname): Sincerely,
Ensign	(Same as Above)	Dear Ensign (Surname): Sincerely,
Chief Warrant Officer, Warrant Officer	(Same as Above)	Dear Chief Warrant Officer (Surname): Sincerely, Dear Warrant Officer (Surname): Sincerely,
Chief Petty Officer	(Same as Above)	Dear Chief Petty Officer (Surname): Sincerely,
Petty Officer First Class, Petty Officer Second Class, and Petty Officer Third Class	(Same as Above)	Dear Petty Officer (Surname): Sincerely,
Seaman, Seaman Apprentice, and Seaman Recruit	(Same as Above)	Dear Seaman (Surname): Sincerely,
Fireman, Fireman Apprentice, and Fireman Recruit	(Same as Above)	Dear Fireman (Surname): Sincerely,
Airman, Airman Apprentice, and Airman Recruit	(Same as Above)	Dear Airman (Surname): Sincerely,
Construction Man, Construction Man Apprentice, Construction Man Recruit	(Same as Above)	Dear Construction Man (Surname): Sincerely,
Hospitalman, Hospitalman Apprentice, Hospitalman Recruit	(Same as Above)	Dear Hospitalman (Surname): Sincerely,
Dentalman, Dentalman Apprentice, and Dentalman Recruit	(Same as Above)	Dear Dentalman (Surname): Sincerely,
Stewardsman, Stewardsman Apprentice, Stewardsman Recruit	(Same as Above)	Dear Stewardsman (Surname): Sincerely,
Retired Officer	(Full Grade) (Full Name), (Abbreviation of Service Designation), Retired (Local Address) 00000	Dear (Rank) (Surname): Sincerely,

MILITARY MAIL (OVERSEAS)		
Army	Show full grade; full name, including first name and middle name or initial; social security account number; organizations; and APO number and post office through which mail is to be routed. Example:	
	Gen. Kenneth A. O'Brien, Jr., 300-900-0241 801 st Infantry Regt. APO New York 09801	
Air Force	Show full grade; full name, including first name and middle name or initial; social security account number; Postal Service Center (PSC) box number if served by PSC, or organization if not served by PSC (and box number, if appropriate); and APO number and the post office through which the mail is to be routed. Example:	
	Personnel Served by PSC A1C James LaVar Green, FR-891-04-1978 PSC Box 913 APO New York 09109	
	Personnel Served by Unit Mail Room Sgt. Montgomery Stanback, FR-801-04-0278 124-24 Elect Instl. Sq., Box 139 APO San Francisco 96274	

Navy and Marine Corps	Show full name, including first name and middle name or initial, rank or rating,	
	service number, shore base organization	
	unit with Navy number, or mobile unit	
	designation or name of ship, and the fleet	
	post office (FPO) through which the mail is	
	to be routed. Example:	
	NAVY	
	Mary D. Woodard QMSN 680-92-79 USN	
	USS Irvin Wallace (DD729)	
	FPO San Francisco 96601	
	Mary D. Woodard, AQF-1, 319 04 02 USN	
	U.S. Naval Air Facility	
	FPO New York 09521	
	USMC	
	Maj. William K. Lewis, 139042 USMC	
	Staff, Fleet Marine Force Pacific	
	FPO San Francisco 96602	
	Lt. Joseph S. Woodard, 020478, USMC	
	U.S. Marine Corps Air Facility	
	FPO San Francisco 96672	
	Dependents Residing with Military	
	Personnel	
	Miss Mary D. Woodard c/o Sgt. Paul L. Woodard, 021-04-1978	
	Company A, 1^{st} Bn. 16^{th} Inf.	
	APO New York 09036	
Army and Air Force	Show grade; full name, including first name	
	and middle name or initial; social security	
	account number; organization; military	
	installation; and the State and the ZIP Code. Examples:	
	Personnel Served by PSC	
	Sgt. Keith P. Watkins, FR-212-03-1978	
	PSC Box 1978	
	Vandenberg AFB CA 93437	
	Personnel Served by Unit Mail Room	
	A1C Melvin C. Schott, FR-002-04-1978	
	1 Strat Aerosp Div, Box 107	
	Vandenberg AFB CA 93437	

Navy and Marine Corps	Show full name including first name and middle name or initial, rank or rating, service number, organization, military installation and the ZIP Code. Example: Bill T. Hennessee, SK2, 513 02 64 USN U.S. Naval Supply Depot Great Lakes, IL 60088 M/SGT Bill T. Hennessee, 0204197 USMC Headquarters Battalion Headquarters U.S. Marine Corps Henderson Hall Arlington, VA 22214 Dependents Residing with Military Personnel Master Darrell L. Hennessee c/o Sgt. William Hennessee, 081-32-1978	
	Company M. 9^{th} Bn., 9^{th} Inf.	
	Fort Gordon, GA 30905	
CORPORATIONS, COMP	ANIES, AND FEDERATIONS	
A Company or Corporation	(Name of Company or Corporation)	Ladies and Gentlemen:
	(Local Address) 00000	Sincerely,
A Federation	(Name of Official) (Title), (Name of Federation)	Dear Mr./Ms. (Surname): Sincerely,
	(Local Address) 00000	Sincerery,
MEDICAL ¹³		
Physician	(Full Name), (Appropriate Abbreviation)	Dear Dr. (Surname):
	(Local Address) 00000	Sincerely,
	Abbreviations14C.B.Bachelor of SurgeryD.O.Doctor of OsteopathyD.P.H.Doctor of Public HealthM.B. (for B.M.)Bachelor of MedicineM.D.Doctor of MedicinePod. D.Doctor of Podiatry	
Two Physicians	Drs. (Full Name) and (Full Name)	Dear Drs. (Surname) and
	(Local Address) 00000	(Surname):
	or	Sincerely, or
	Drs. (Same Surname)	Dear Drs. (Surname):
	(Local Address) 00000	Sincerely,

 ¹³ Titles may be used in connection with Dr., except M.D., D.D., or other degree letters that mean Doctor.
 ¹⁴ These abbreviations do not constitute a complete listing but consist of the most frequently used to serve as a

¹⁴ These abbreviations do not constitute a complete listing but consist of the most frequently used to serve as a guideline. Appropriate abbreviations may be found in a standard dictionary and other reference books available from the DOT Library and the GSA Retail Store. Reference should also be made to incoming correspondence, if any, for correct degree letters and titles.

Dentist	(Full Name), (Appropriate Abbreviation) (Local Address) 00000	Dear Dr. (Surname): Sincerely,
	AbbreviationsB.D.S.Bachelor of Dental SurgeryD.D.S.Doctor of Dental SurgeryD.M.D.Doctor of Dental MedicineM.D.S.Master of Dental Surgery	
Veterinarian	(Full Name), (Appropriate Abbreviation) (Local Address) 00000 Abbreviations	Dear Dr. (Surname): Sincerely,
	B.V.Sc. Bachelor of Veterinary Science D.V.M. for V.M.D. Doctor of Veterinary Medicine	
Pharmacist	Mr./Ms. (Full Name), (Appropriate Abbreviation) (Local Address) 00000	Dear Mr./Ms. (Surname): Sincerely,
	or (Full Name), (Appropriate Abbreviation) (Local Address) 00000	or Dear Dr. (Surname): Sincerely,
	AbbreviationsPhar.BBachelor of PharmacyPhar.DDoctor of PharmacyPhar.M.Master of PharmacyPh.C.Pharmaceutical ChemistR.Ph.Registered Pharmacist	
Nurse	Mr./Ms. (Full Name), (Appropriate Abbreviation) (Local Address) 00000	Dear Mr./Ms. (Surname): Sincerely,
	AbbreviationsL.P.N.Licensed Practical NurseP.N.Practical NurseR.N.Registered Nurse	
OTHER ADDRESSES SINGLE		
A Man	Mr. (Full Name) (Local Address) 00000	Dear Sir: Sincerely, or
		Dear Mr. (Surname): Sincerely,
An Unmarried Woman ¹⁵	Ms. (Full Name) (Local Address) 00000	Dear Ms. (Surname): Sincerely,
A Married Woman or Widow	Mrs. (Husband's Full Name) (Local Address) 00000	Dear Mrs. (Surname): Sincerely,

¹⁵ In modern usage, women may be addressed by Ms., Mrs., and/or Miss. Married women may assume the name of their husbands or retain the name they had before marriage. In some instances, married couples combine their surnames with a hyphen. In all cases it is the preference of the addressee, when known, that should be followed. Incoming correspondence, if any, should be referenced. For Secretarial correspondence, the Executive Secretariat may be contacted. In the case of local correspondence when such questions arise, a telephone call to the addressee's office may be made to obtain the information. The plural of Ms. is either Mses. Or Mss.

Multiple ¹⁶	Messrs. (Surname) and (Surname)	Gentlemen (Surname):
Two or More Men	(Local Address) 00000	Sincerely,
	or	or
	Mr. (Full Name) and Mr. (Full Name)	Dear Mr. (Surname) and Mr.
	(Local Address) 00000	(Surname):
	or	Sincerely,
	The Messrs. (Surname)	
	(Local Address) 00000	
Two or More Men of the	Messrs. (Given Name) and (Given Name)	Dear Messrs. (Surname):
Same Name	(Surname)	Sincerely,
	(Local Address) 00000	or Gentlemen:
	or	Sincerely,
	The Messrs. (Surname)	
	(Local Address) 00000	
Two or More Unmarried	The Mses. (Surname) and (Surname)	Ladies (or Mesdames):
Women	(Local Address) 00000	Sincerely,
		-
	Miss (Full Name) and Miss (Full Name)	Dear Misses (Surname) and
	(Local Address) 00000	(Surname):
		Sincerely,
Two or More Women	Ms. (Full Name) and Mrs. (Full Name)	Ladies (or Mesdames):
	(Local Address) 00000	Sincerely,
One Man and One Woman	Mr. (Full Name) and Ms. (Full Name)	Dear Mr. (Surname) and Ms.
	(Local Address) 00000	(Surname):
		Sincerely,
	or	or
	Mr. and Ms. (His Surname and Her	Dear Mr. And Mrs. (Surname-
	Surname Separated by a Hyphen)	Surname)
	(Local Address) 00000	
Men and Women ¹⁷	Ms. (Full Name), Mrs. (Full Name) and Mr.	Mesdemes and Dear Sir:
	(Full Name)	Sincerely,
	(Local Address) 00000	
	or	or
	Mrs. (Full Name), Mr. (Full Name) and	Dear Madam and Gentlemen:
	Mrs. (Full Name)	Sincerely,
	(Local Address) 00000	
SINGLE ADDRESSEES		MULTIPLE ADDRESSEES
The Secretary		
The Deputy Secretary		
General Counsel		Secretarial Officers:
Assistant Secretary for (organ		

¹⁶ A letter to two or more persons may be addressed as illustrated, or to only one of them when the letter is mentioned by name in the opening paragraph.
¹⁷ When the names of both men and women occur in the inside address, the individual whose name appears first

should be addressed first in the salutation.

Chief Counsel Chief Counsel: Chief Financial Officer Chief Financial Officer Director, Innovative Program Delivery Director Associate Administrator for Policy and Governmental Affairs Associate Administrator for Infrastructure Associate Administrator for Planning, Environment, and Realty Associate Administrator for Operations Associate Administrator for Operations Associate Administrator for Safety Associate Administrator for Research, Development and Technology Associate Administrator for Civil Rights Associate Administrator for Professional and Corporate Development Associate Administrator for Professional and Corporate Development Offices under one Associate Administrator Example: Example: Director, Office of Human Resources All Program Offices: Director, Office of Acquisition Management Directors of Field Services – North Director of Field Services – South Director of Technical Services: Office of Technical Services Director of Technical Services: Office of Technical Services Director of Technical Services: Director of Columbia) Director of Technical Services:	Administrator, Federal Aviation Administration Administrator, Federal Highway Administration Administration, National Highway Traffic Safety Administration Administrator, Federal Railroad Administration Administrator, Federal Transit Administration Administrator, Saint Lawrence Seaway Development Corporation Administrator, Maritime Administration Administrator, Federal Motor Carrier Safety Administrator, Federal Motor Carrier Safety Administrator, Pipeline and Hazardous Materials Safety Administration Administrator, Research and Innovative Technology Administration	Heads of Operating Administrations:
Director, Innovative Program DeliveryDirectorAssociate Administrator for Policy and Governmental AffairsAssociate Administrator for InfrastructureAssociate Administrator for Planning, Environment, and RealtyAssociate Administrator for Pederal Lands HighwayAssociate Administrator for SafetyAssociate Administrator for Research, Development and TechnologyAssociate Administrator for Civil RightsAssociate Administrator for Public AffairsAssociate Administrator for Professional and Corporate DevelopmentOffices under one Associate AdministratorsAll Program OfficesOffices under one Associate AdministratorExample:Director, Office of Human ResourcesDirector of Field Services - NorthDirector of Field Services - NorthDirector of Field Services - SouthDirector of Field Services - WestOffice of Technical ServicesDirector of Field Services - WestDirector of Columbia)	Chief Counsel	Chief Counsel:
Associate Administrator for Policy and Governmental Affairs Associate Administrator for Infrastructure Associate Administrator for Planning, Environment, and Realty Associate Administrator for Operations Associate Administrator for Federal Lands Highway Associate Administrator for Safety Associate Administrator for Research, Development and Technology Associate Administrator for Civil Rights Associate Administrator for Public Affairs Associate Administrator for Public Affairs Associate Administrator for Professional and Corporate Development Offices under all Associate Administrators Director, Office of Human Resources Director, Office of Information and Management Services Director, Office of Acquisition Management Director of Field Services - North Director of Field Services - North Director of Field Services - West Office of Technical Services Director of Field Services - West Office of Technical Services Director of Field Services - West Office of Columbia)	Chief Financial Officer	Chief Financial Officer
Associate Administrator for Infrastructure Associate Administrator for Planning, Environment, and Realty Associate Administrator for Operations Associate Administrator for Federal Lands Highway Associate Administrator for Safety Associate Administrator for Research, Development and Technology Associate Administrator for Administration Associate Administrator for Administration Associate Administrator for Civil Rights Associate Administrator for Professional and Corporate Development <u>Offices</u> under <u>all</u> Associate Administrators Offices under <u>one</u> Associate Administrator Example: Director, Office of Human Resources Director, Office of Human Resources Director, Office of Acquisition Management Services Director of Field Services – North Director of Field Services – North Director of Field Services – South Director of Field Services – South Director of Field Services – West Office of Technical Services Alabama Division Office (each State has a Division Office plus Puerto Rico and the District of Columbia)		Director
Associate Administrator for Planning, Environment, and Realty Associate Administrator for Operations Associate Administrator for Federal Lands Highway Associate Administrator for Safety Associate Administrator for Research, Development and Technology Associate Administrator for Administration Associate Administrator for Civil Rights Associate Administrator for Public Affairs Associate Administrator for Public Affairs Associate Administrator for Professional and Corporate Development Offices under all Associate Administrators Offices under all Associate Administrator Example: Director, Office of Human Resources Director, Office of Human Resources Director, Office of Acquisition Management Director of Field Services – North Director of Field Services – North Director of Field Services – North Director of Field Services – South Director of Field Services – West Office of Technical Services Alabama Division Office (each State has a Division Office plus Puerto Rico and the District of Columbia)	5	
Associate Administrator for Operations Associate Administrator for Federal Lands Highway Associate Administrator for Safety Associate Administrator for Research, Development and Technology Associate Administrator for Research, Development and Technology Associate Administrator for Civil Rights Associate Administrator for Public Affairs Associate Administrator for Public Affairs Associate Administrator for Professional and Corporate Development <u>Offices</u> under <u>one</u> Associate Administrators Offices under <u>one</u> Associate Administrators Director, Office of Human Resources Director, Office of Information and Management Services Director, Office of Acquisition Management Director of Field Services – North Director of Field Services – South Director of Field Services - West Office of Technical Services Allabama Division Office (each State has a Division Office plus Puerto Rico and the District of Columbia) District of Columbia)		
Associate Administrator for Federal Lands Highway Associate Administrator for Safety Associate Administrators: Associate Administrator for Research, Development and Technology Associate Administrator for Administration Associate Administrator for Civil Rights Associate Administrator for Public Affairs Associate Administrator for Public Affairs Associate Administrator for Professional and Corporate Development Offices under all Associate Administrators All Program Offices Offices under one Associate Administrator Example: Director, Office of Human Resources Example: Director, Office of Information and Management Services All Administration Program Offices: Director of Field Services – North Directors of Field Services: Director of Field Services – South Director of Technical Services: Office of Technical Services Director of Technical Services: Alabama Division Office Division Administrators:		
Associate Administrator for Safety Associate Administrators: Associate Administrator for Research, Development and Technology Associate Administrator for Administration Associate Administrator for Civil Rights Associate Administrator for Public Affairs Associate Administrator for Public Affairs Associate Administrator for Public Affairs Associate Administrator for Professional and Corporate Development Offices Offices under all Associate Administrators All Program Offices Offices under one Associate Administrator Example: Director, Office of Human Resources Example: Director, Office of Information and Management Services All Administration Program Offices: Director of Field Services – North Directors of Field Services: Director of Field Services – South Director of Technical Services: Office of Technical Services Director of Technical Services: Alabama Division Office Division Administrators: (each State has a Division Office plus Puerto Rico and the Division Administrators:		
Associate Administrator for Research, Development and Technology Associate Administrator for Administration Associate Administrator for Civil Rights Associate Administrator for Public Affairs Associate Administrator for Professional and Corporate Development Offices under all Associate Administrators All Program Offices Offices under one Associate Administrator Example: Director, Office of Human Resources Director, Office of Acquisition Management Director of Field Services – North Director of Field Services - South Director of Field Services - West Office of Technical Services Director of Field Services - West Office of Technical Services Director of Columbia)		A A T
Associate Administrator for Administration Associate Administrator for Civil Rights Associate Administrator for Public Affairs Associate Administrator for Professional and Corporate Development Offices under all Associate Administrators All Program Offices Offices under one Associate Administrator Example: Director, Office of Human Resources Director, Office of Information and Management Services Director of Field Services – North Director of Field Services - South Director of Field Services - West Office of Technical Services Director of Field Services - West Office of State has a Division Office District of Columbia)		
Associate Administrator for Civil Rights Associate Administrator for Public Affairs Associate Administrator for Professional and Corporate DevelopmentOffices under all Associate AdministratorsAll Program OfficesOffices under one Associate AdministratorExample:Director, Office of Human Resources Director, Office of Information and Management Services Director, Office of Acquisition ManagementAll Administration Program Offices:Director of Field Services – North Director of Field Services – South Director of Field Services - WestDirector of Technical Services:Office of Technical ServicesDirector of Technical Services:Allabama Division Office (each State has a Division Office plus Puerto Rico and the District of Columbia)Division Administrators:		
Associate Administrator for Public Affairs Associate Administrator for Professional and Corporate DevelopmentOffices under all Associate AdministratorsAll Program OfficesOffices under one Associate AdministratorExample:Director, Office of Human ResourcesExample:Director, Office of Information and Management ServicesAll Administration Program Offices:Director, Office of Acquisition ManagementDirectors of Field Services:Director of Field Services – NorthDirectors of Field Services – SouthDirector of Field Services - SouthDirector of Technical Services:Office of Technical ServicesDirector of Technical Services:Alabama Division Office (each State has a Division Office plus Puerto Rico and the District of Columbia)Division Administrators:		
Associate Administrator for Professional and Corporate DevelopmentOffices under all Associate AdministratorsAll Program OfficesOffices under one Associate AdministratorExample:Director, Office of Human ResourcesExample:Director, Office of Information and Management ServicesAll Administration Program Offices:Director, Office of Acquisition ManagementDirectors of Field Services - NorthDirector of Field Services - NorthDirectors of Field Services - SouthDirector of Field Services - WestDirector of Technical Services:Office of Technical ServicesDirector of Technical Services:Alabama Division Office (each State has a Division Office plus Puerto Rico and the District of Columbia)Division Administrators:		
Offices under all Associate AdministratorsAll Program OfficesOffices under one Associate AdministratorExample:Director, Office of Human ResourcesExample:Director, Office of Information and Management ServicesAll Administration Program Offices:Director, Office of Acquisition ManagementDirectors of Field Services - NorthDirector of Field Services - NorthDirectors of Field Services:Director of Field Services - SouthDirector of Field Services:Office of Technical ServicesDirector of Technical Services:Alabama Division OfficeDivision Administrators:(each State has a Division Office plus Puerto Rico and the District of Columbia)Division Administrators:		
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